

Agenda

- 1. Short-term/Long-term Strategy
- 2. Financial Overview
- 3. Revenue Mix
- 4. Financial Highlight
- 5. FIT-Belkin Integration Update
- 6. Belkin Growth Drivers
- 7. CES 2020
- 8. Q&A

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Short-term/ Long-term Strategy

Longer Term

Creating new end markets and acquiring new customers.

Smart Accessory Smart Home Extend Offers & Assets

(Including

Wireless)

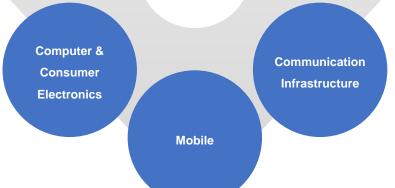
Industrial

Short & Medium Term

Innovating new applications and deepening customer relationships.

Current

Core competencies and existing customers.



Auto

Medical

Devices

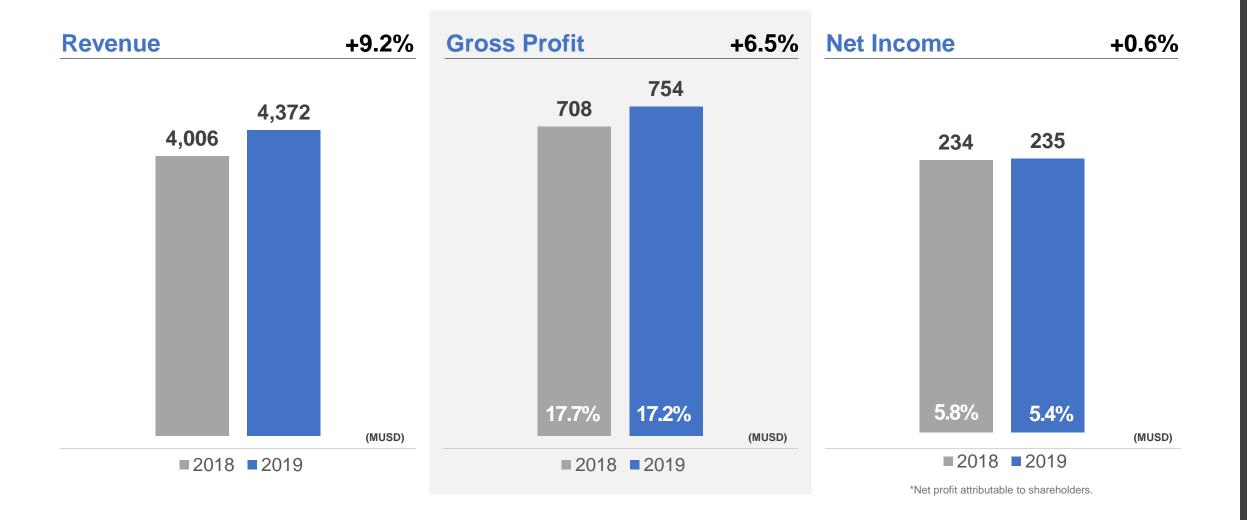
Optical Tech

Existing Products & Assets

New Offers & Assets

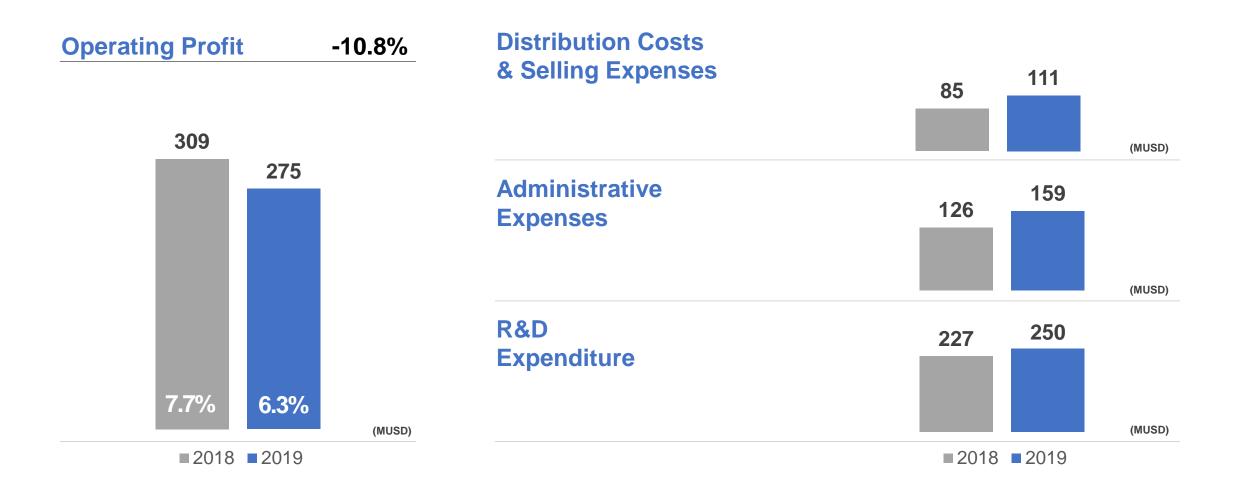
Financial Overview

FY2019

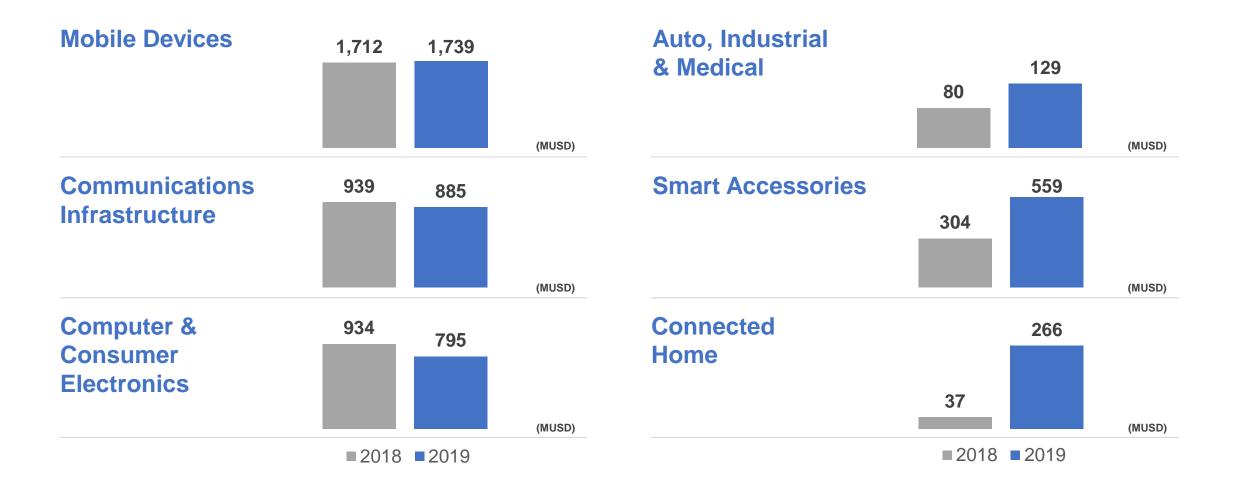


Financial Overview

FY2019



Revenue Mix



80 2018

75 2019

Turnover Days

Inventory

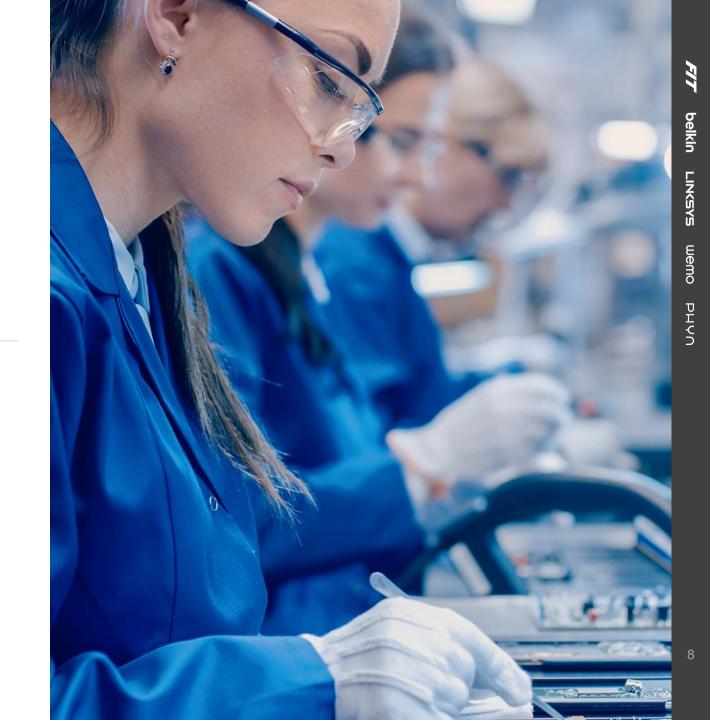
88 78

Trade Receivables

73 71

Trade Payables

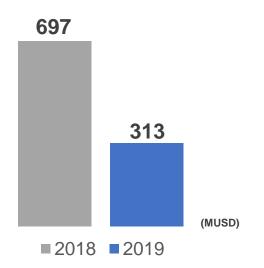
2018 2019

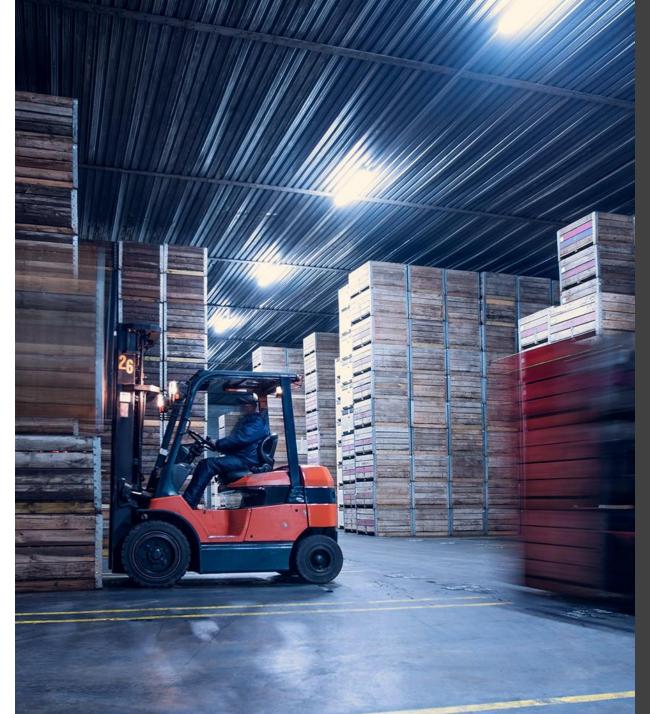


13.2% ₂₀₁₈

12.6% ₂₀₁₉

Cash Flow From Operations





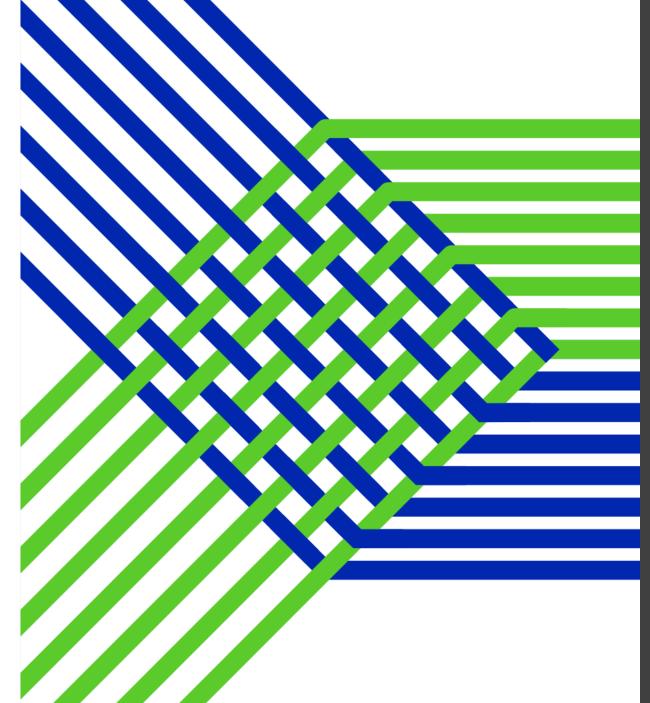


2020 Outlook



We created a global consumer electronics leaders.

- The merger combined best-in-class manufacturing with R&D, design, sales, and marketing prowess.
- New combined entity continuously develops and expands in the market using the power of vertical integration synergy.
- Highly innovative products set to launch this year to drive momentum including smart audio, WiFi 6, 5G, software capabilities such as Linksys Aware.





Belkin facilitating and driving total FIT growth and profitability.

- Lead sales opportunities across all of FIT.
- Focused on expanding key FIT technologies, including 5G and smart home.
- Deliver enterprise value via the worldwide distribution of consumer products





Connected Things

- Launch new audio portfolio starting with SOUNDFORM Elite Hi-Fi Smart Speaker
- Leverage Belkin's market leadership global distribution channels both offline and online to grow in mobile power and connectivity categories
- Continued growth in screen protection at key retailers worldwide

Connected Home & Business

- New features, capabilities, revenues, enabled by software over Velop platform, i.e. recently launched Linksys Aware offers consumers and ISPs security, motion sensing, health and wellness.
- New 5G and more Wi-Fi 6 products launching globally this year.
- Linksys SMB business with new product launches in Cloud Manager, Cybersecurity, access points and smart switches.



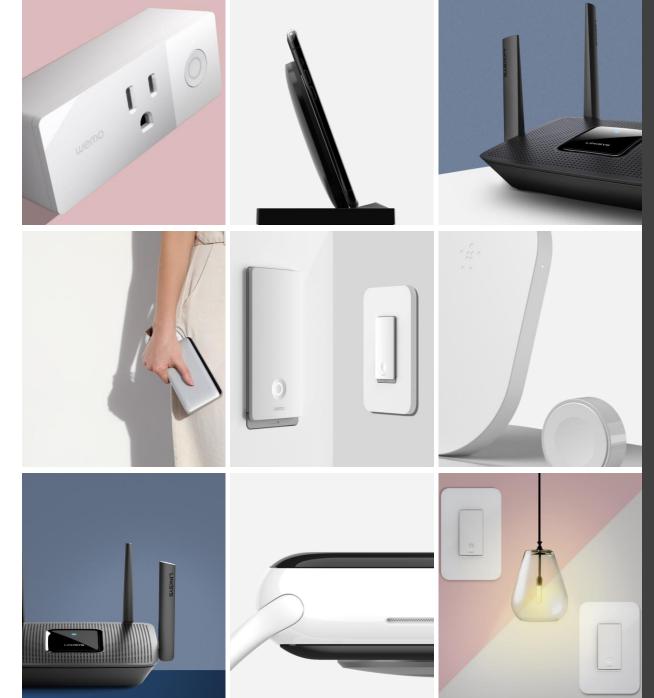


Connected Home

- New Wemo product launches and integrations celebrating multi-platform compatibility and scene controller
- Phyn Continued sales expansion opportunities, new products and new features such as the commercial grade Phyn XL 1.5" and Phyn XL 2" for enterprise

Channel Expansion

- Accelerate our e-commerce business by leveraging customized products, marketing and operations strategy.
- Greater focus on winning at telecom providers and ISPs globally.
- Further acceleration in Asia, focused on China, utilizing FIT's relationships and reach.
- Continue to innovate the product roadmap and stay at the leading edge of technologies such as 5G, WiFi 6, audio and Gan
- Private label opportunities globally, leveraging FIT's cost and scale.





Awards and Recognition: Belkin CES 2020



"Best of CES"



"Smarter Award - Smart Home Accessory"



"Best Speaker"



"Best Google Assistant Accessory"



"Best Smart Speaker"



"Best Smart Speaker"



"Best of CES"



"Best of CES"



"Best of CES"

Awards and Recognition: Linksys CES 2020



Linksys Aware: "Best in Show"



Linksys Aware:
"Innovation Award Honoree – Software and Mobile
Apps"



Linksys Aware: "Best of CES"



5G portfolio: "Best of Wi-Fi and Networking"

GIZMODO

Linksys Aware: "Best Gadget We Saw at CES 2020"

Awards and Recognition: Wemo CES 2020

BUSINESS INSIDER

Wemo WiFi Smart Plug: "Best Smart Plug"



Wemo:

"NPD's Fastest-turning Brand Per Item - Smart Power"



Awards and Recognition: Phyn CES 2020



Phyn Smart Water Assistant:

"Innovation Award Honoree – Tech for a Better World"



Phyn Smart Water Assistant:

"Innovation Award Honoree – Smart Home"



Phyn Smart Water Assistant:

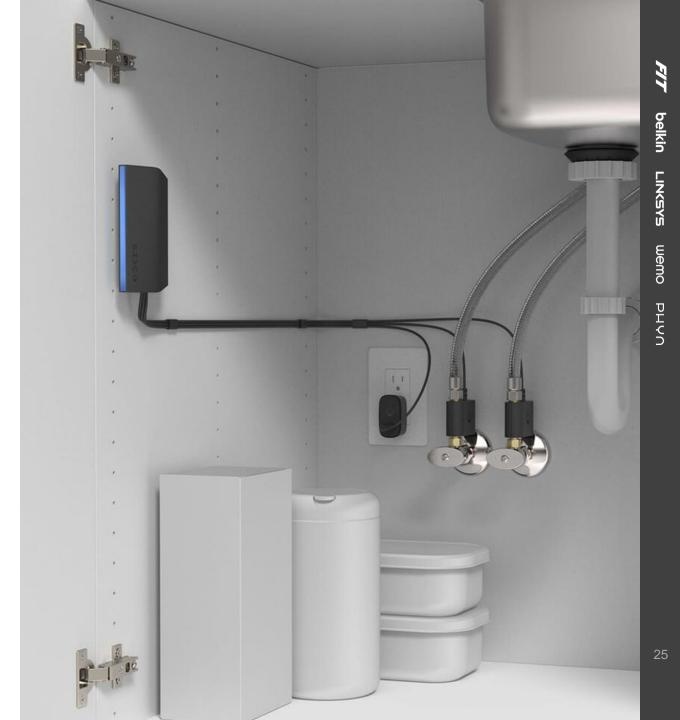
"Last Gadget Standing Finalist"



Phyn Smart Water Assistant: "Best of CES"

BUSINESS INSIDER

Phyn Smart Water Assistant: "Best Water Monitor"



Thank You





belkin

LINKSYS

wemo

PHYN