

Agenda

1H Overview

Belkin Business Overview

Financial Overview

Q&A Section

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Short-term/ Long-term Strategy

Longer Term

Creating new end markets and acquiring new customers.



New Offers & Assets

Short & Medium Term

Innovating new applications and deepening customer relationships.

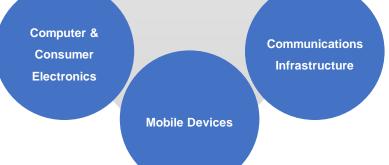


Automotive

Connected Home **Extend Offers & Assets**

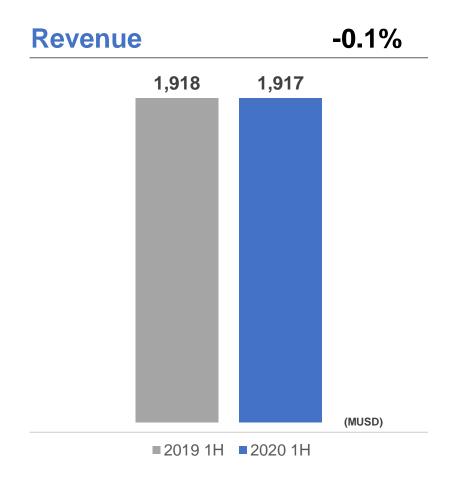
Current

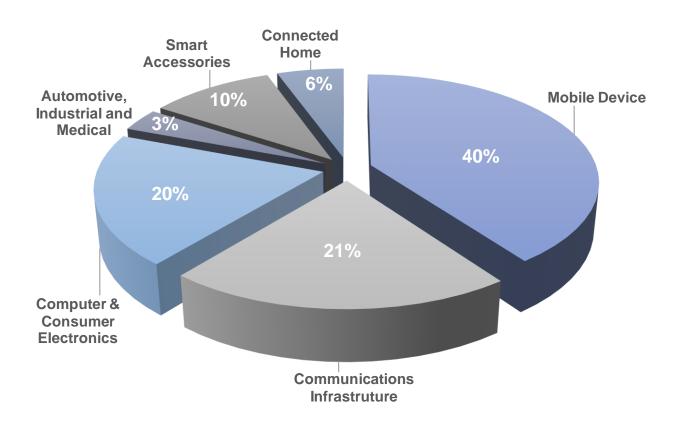
Core competencies and existing customers.



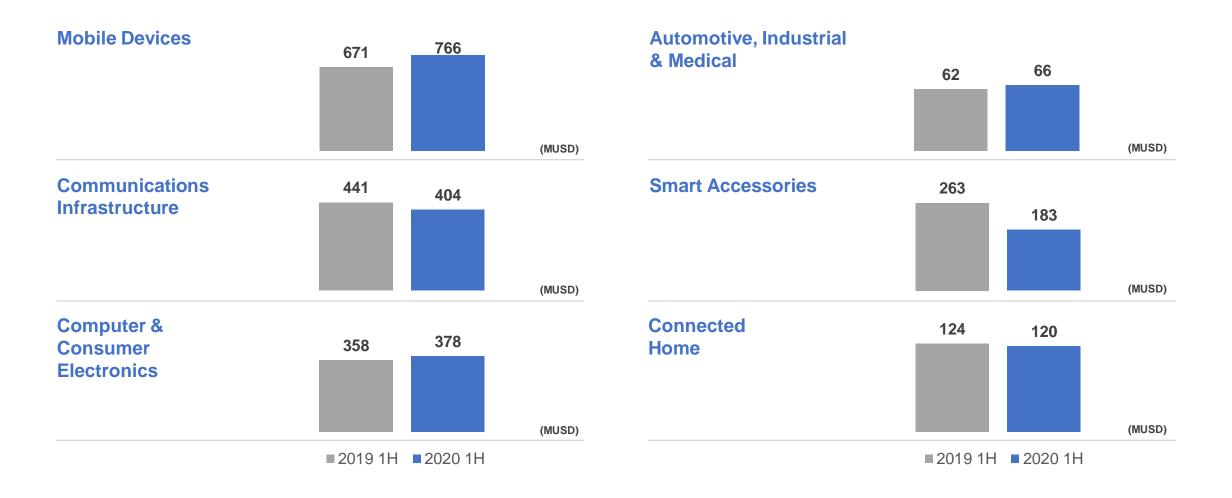
Existing Products & Assets

FY2020 1H





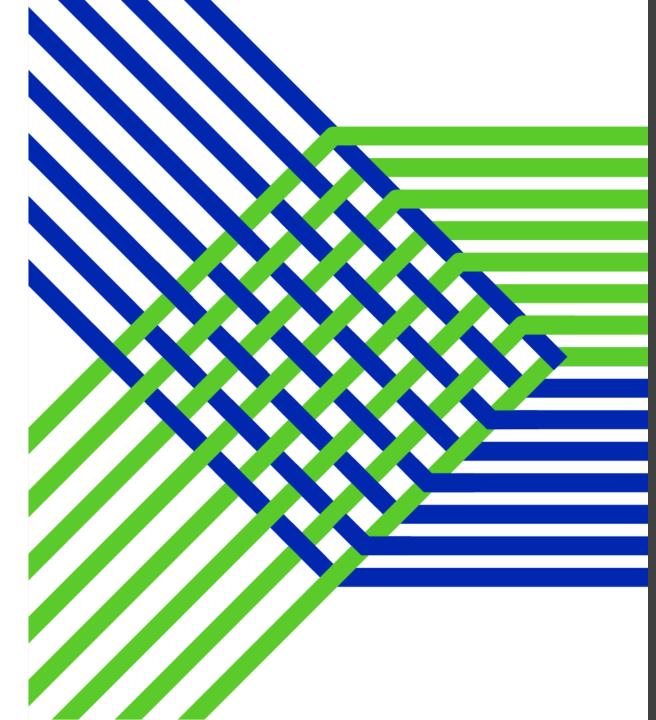
Revenue Mix





Connected Things & Connected Home

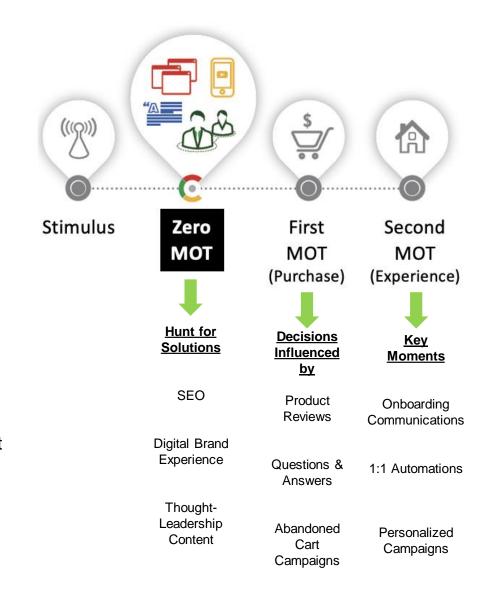
- Effects from COVID-19
 - Positive: Work from Home products and schooling increased sales, increased E-Commerce platform sales
 - Negative: Major retail store closures, reduced foot traffic at open stores, and challenges throughout the Asia-based supply chain including component shortages and substantially increased transportation costs



E-Commerce Growth

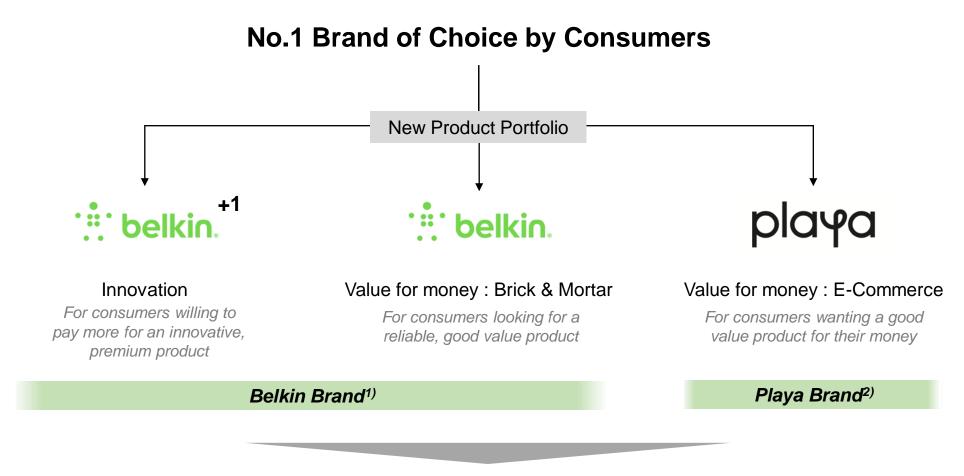
Cultivate 1:1 Customer Relationships (Moment of Truth)

- Consider the entire consumer buying journey
- More efficient operations
- Faster speed to market
- Focus on digital and online
- Grow addressable base
- Inspire and engage prospects, fans, customers to improve MOT values
 - improve SEO, online search and digital brand experience
 - Product reviews; sampling campaigns
 - Online community engagement, referrals, brand ambassadors, content
 - Onboarding, brand engagement
 - 1:1 customer relationships: personalized & customized omnichannel campaigns





E-Commerce Growth



Two Brands to effectively manage Channel Conflict: Defend/grow Brick & Mortar and E-commerce

Belkin+1 is not a separate brand

Playa is also available in select brick & mortar channels in the EMEA emerging market and APeA

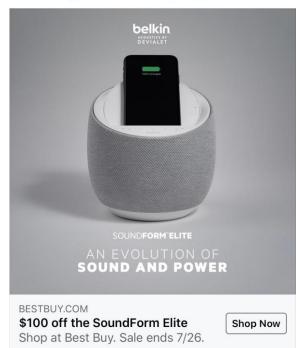
Objective: Build mass awareness & consideration.

Strategy: Focus communication around unique sound & power story. Amplify

paid search/social/display starting 7/24 to capitalize on promo pricing.



The next evolution of sound and design pairs our industry-leading wireless charging technology with Devialet's quality acoustics.













Growth Drivers: 2020

Connected Things

- Launched new audio portfolio starting with SOUNDFORM Elite Hi-Fi Smart Speaker, True Wireless Earbuds and Charging/Speaker stand with additional launches coming in H2
- Wireless Charging: Continue to expand the product assortment through Fall including freedom of placement, multi device docks
- power: Roll out of innovative products including GaN charging, Power Banks and Smart LED cables
- Screen Protection: Innovation and expansion continue ahead of new device launches in the fall
- Launched world's first dual powered Thunderbolt 3 Dock Core in partnership with Intel with additional launches in connectivity products through fall

Growth Drivers: 2020

Connected Home & Business

- Launched Wi-Fi 6 Mesh and four new mesh enabled routers to continue to expand our competitive product portfolio across online and offline channels
- Launching 5G Hot Spot in mid-August and continuing to build our
 5G product offering
- Drive world-wide ISP opportunities by offering fully integrated hardware and software solutions
- New features, capabilities, revenues, enabled by software over Velop platform that offers consumers and ISPs security, motion sensing, health and wellness
- Expand Linksys SMB business with new product launches in Cloud Manager, Cybersecurity and hardware with a focus on new markets







Growth Drivers: 2020

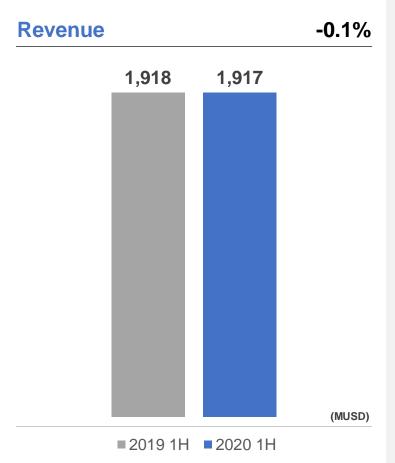
Connected Home

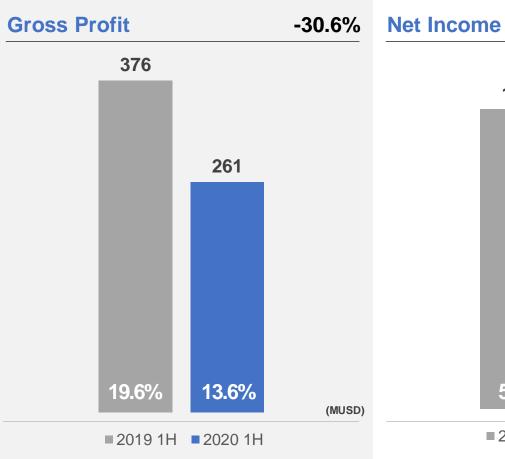
- Launched Wemo Mini v3 with additional products launching in H2
- Celebrating multi-platform compatibility (HomeKit, Alexa, Google)
 offering consumers a simpler Wemo experience
- Phyn Continued sales expansion opportunities, new products and new features such as the commercial grade Phyn XL 1.5" and Phyn XL 2" for enterprise

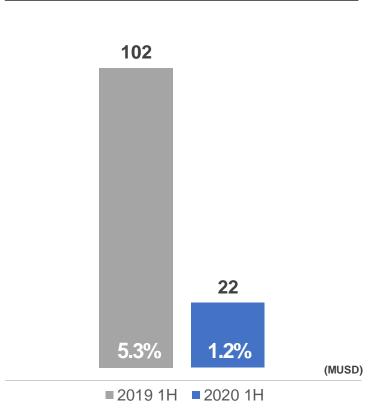


-78.2%

FY2020 1H

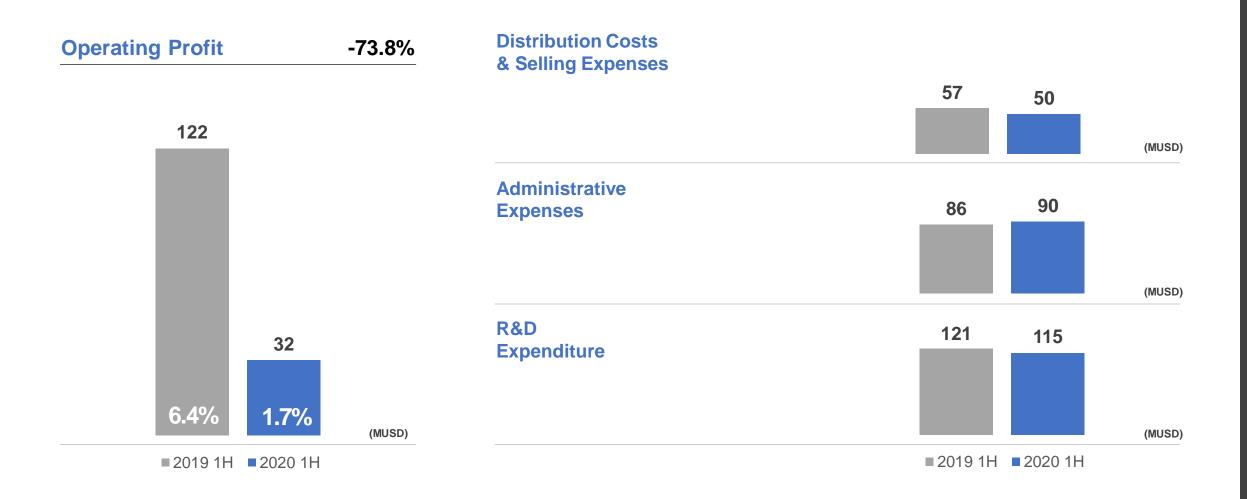






Financial Overview

FY2020 1H



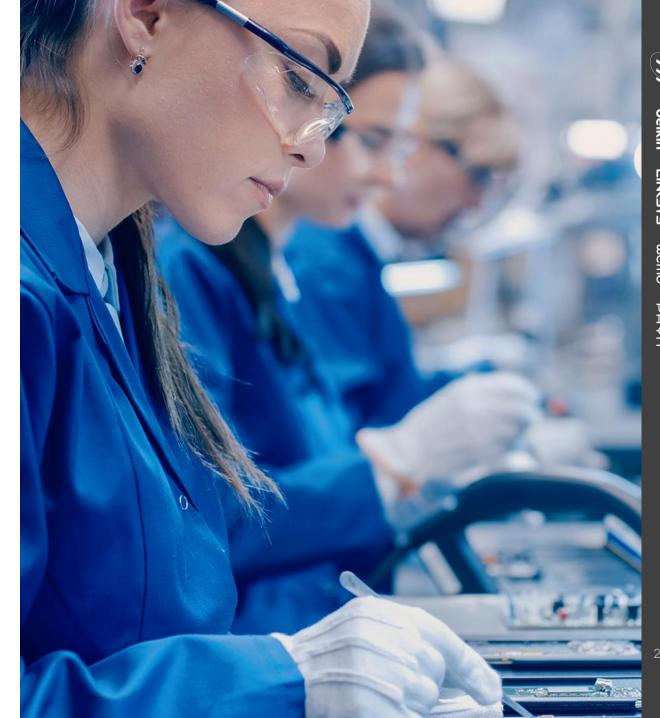
Cash Conversion Cycle

75 2019

94 _{2020 1H}

Turnover Days

| Inventory | 68 | 83 | | |
|-------------------|-------------|----------------|--|--|
| | 78 | 82 | | |
| Trade Receivables | | | | |
| Trade Payables | 71 | 71 | | |
| | 2019 | ■2019 ■2020 1H | | |

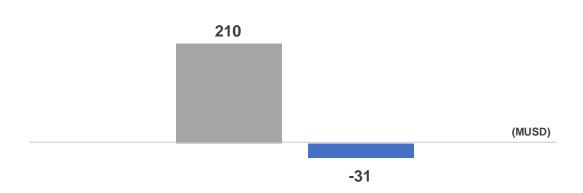


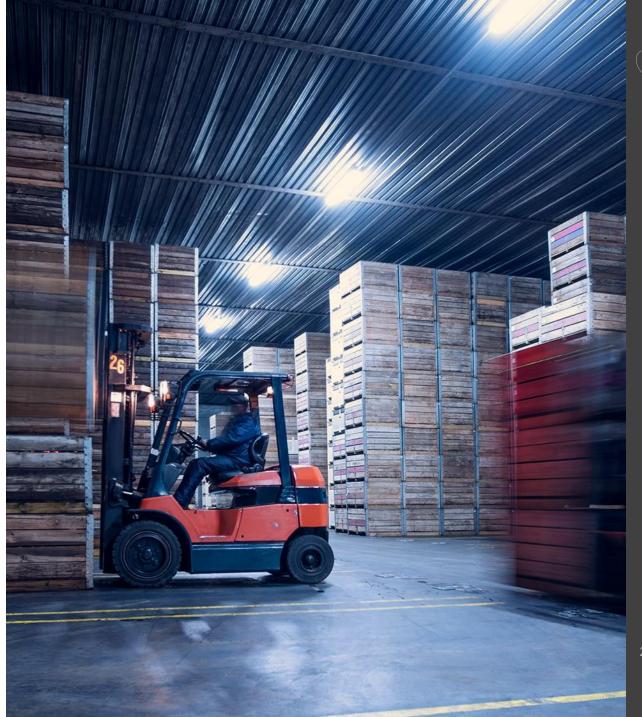
Financial Highlight

EBITDA Margin

13.0% 2019 1H 7.5% 2020 1H

Cash Flow From Operations





■2019 1H ■2020 1H

Q&A section

Thank You!





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